

Message Text

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ACTION EUR-25

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LIMITED OFFICIAL USE USNATO 2584

E.O. 11652: NA

TAGS: AORG, AFIN, NAOT

SUBJECT: COORDINATION OF US POSITIONS

REF:A. JCS WASHDC 4602

B. NATO DOCUMENT AC/284-WP/43

C. USNATO 2566, 25 MAY 73, PARA 2

D. USNATO 5923

E. STATE 244142

F. USNATO 2385, ITEM II

BEGIN SUMMARY: INCREASING DEMANDS ON LIMITED NATO FINANCIAL RESOURCES DICTATE EARLIER CONSIDERATION OF FINANCIAL IMPLICATIONS WHEN US OFFICIALS IN BOTH WASHINGTON AND BRUSSELS ARE DEVELOPING POSITIONS ON SUBSTANTIVVE ISSUES WHICH ARE ALMOST CERTAIN TO IMPINGE ON CBC OR MBE BUDGET. END SUMMARY.

1. STRUCTURE OF NATO COMMITTEE SYSTEM PERMITS LITTLE COORDINATION BETWEEN SUBSTANCE AND COST WITHIN NATO FORA. THEREFORE, IT IS PARTICULARLY IMPORTANT THAT US OFFICIALS, LIMITED OFFICIAL USE
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CIVILIAN AND MILITARY, COORDINATE US POSITIONS 1) WITHIN USNATO 2) BETWEEN USNATO AND THE USDEL/MC, AND 3) AMONG INTERESTED DEPARTMENTS AND OFFICES WITHIN DEPARTMENTS IN WASHINGTON, EARLY ENOUGH SO THAT US REPRESENTATIVES CAN DOLLOW CONSISTENT

POSITION

IN NAC, DPC, MILITARY COMMITTEE, AND SUBSIDIARY NATO COMMITTEES.

2. THE EXAMPLES WHICH FOLLOW INDICATE THE NEED FOR IMPROVED COORDINATION BETWEEN THOSE CHARGED WITH SUBSTANTIVE PLANNING AND THOSE CHARGED WITH ALLOCATION OF BUDGETARY RESOURCES.

A. USDEL/MC RECENTLY RECEIVED INSTRUCTIONS (REF A) FROM JCS ENDORSING A RECOMMENDATION (REFB) OF THE NCCDPC (NATO COMMAND, CONTROL, AND INFORMATION SYSTEMS AND AUTOMATIC DATA PROCESSING COMMITTEE) TO CIVILIANIZE 4 MILITARY POSTS IN THE NATO SITCEN AND TO ESTABLISH A NEW CIVILIAN POST. HAVING NO INFORMATION ABOUT US POSITION ON CONCOMITANT FINANCIAL IMPLICATIONS, USNATO WILL NEED GUIDANCE AS TO HOW THESE POSTS SHOULD BE FUNDED BY THE MILITARY BUDGET AND/OR THE CIVIL BUDGET.

B. SINCE 1972 THE SYG HAS ON SEVERAL OCCASIONS REQUESTED AN ADDITIONAL STAFF OFFICER IN THE COUNCIL OPERATIONS DIRECTORATE. IN MAY 1973 USNATO REPORTED US POSITION TAKEN IN COEC MEETING THAT "US COULD NOT APPROVE AN INCREASE IN IS PERSONNEL SPACES MIGHT BE THE ANSWER" (REF C.) NO OBJECTION TO THIS POSITION WAS FORTHCOMING UNTIL THE DEPARTMENT, IN RESPONDING TO MISSION'S RESTATEMENT OF THE PROBLEM(REF D), MADE CLEAR US OPPOSITION TO THE CREATION OF THE POST IN QUESTION EVEN THROUGH INTERNAL TRANSFER, PENDING VALIDATION BY THE NOT-YET-EXISTING MANAGEMENT UNIT (REF E.).

C. MISSION CALLS ATTENTION TO THE FACT THAT IF THE US IS PARTY TO THE RECOMMENDATIONS OF THE SCIENCE COMMITTEE, WHICH WILL RESULT FROM ITS MAY 27-28 REVIEW OF THE SECRETARIAT'S PROPOSED 1975 SCIENCE PROGRAM (REF E) WE SHOULD BE PREPARED TO FUND THE US SHARE IN SUBSEQUENT BUDGET COMMITTEE MEETINGS. (SEE ALSO SEPTTEL ON NATO CIVIL BUDGET 1975 SCIENCE PROGRAM).

3. MISSION PROPOSES FOLLOWING ACTIONS TO IMPROVE COORDINATION OF US POSITIONS:

A. WHEN SUBMITTING RECOMMENDATIONS FOR WASHINGTON CONSIDERATION, MISSION WILL CALL ATTENTION TO POSSIBILITY OF BUDGETARY INVOLVEMENT, IF PERTINENT.

B. MISSION RECOMMENDS WASHINGTON DRAFTING OFFICES IN LIMITED OFFICIAL USE
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STATE, DEFENSE OR OTHER AGENCIES SUBSTANTIVELY INVOLVED IN MATTERS WHICH MAY HAVE SUBSEQUENT BUDGETARY IMPLICATIONS TO ENSURE THAT INSTRUCTIONS TO MISSION REFLECT POSITION WHICH IS CONSISTENT WITH VIEW HELD BY WASHINGTON BUDGET AUTHORITIES.

4. MISSION HAS JUST RECEIVED STATE 94162 ON THE SUBJECT OF AGARD BUDGET. IT IS A GOOD EXAMPLE OF HOW THE PROCESS SHOULD REPEAT SHOULD WORK. WE WILL REPLY SEPTTEL. RUMSFELD

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